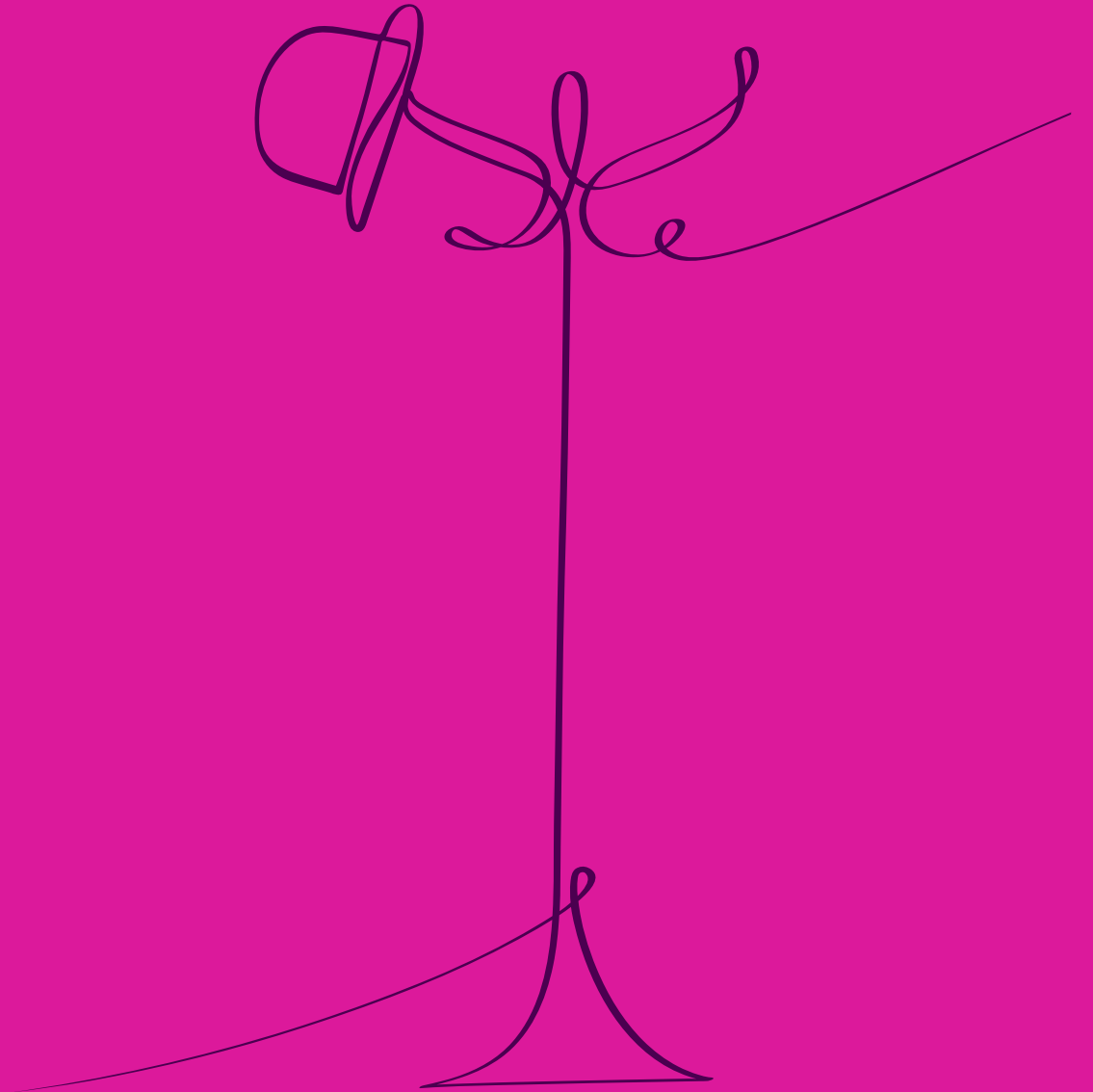


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# Results for the period ended 30th June 2025

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13<sup>th</sup> August 2025



## **Adrian Cox**

Group Chief Executive Officer

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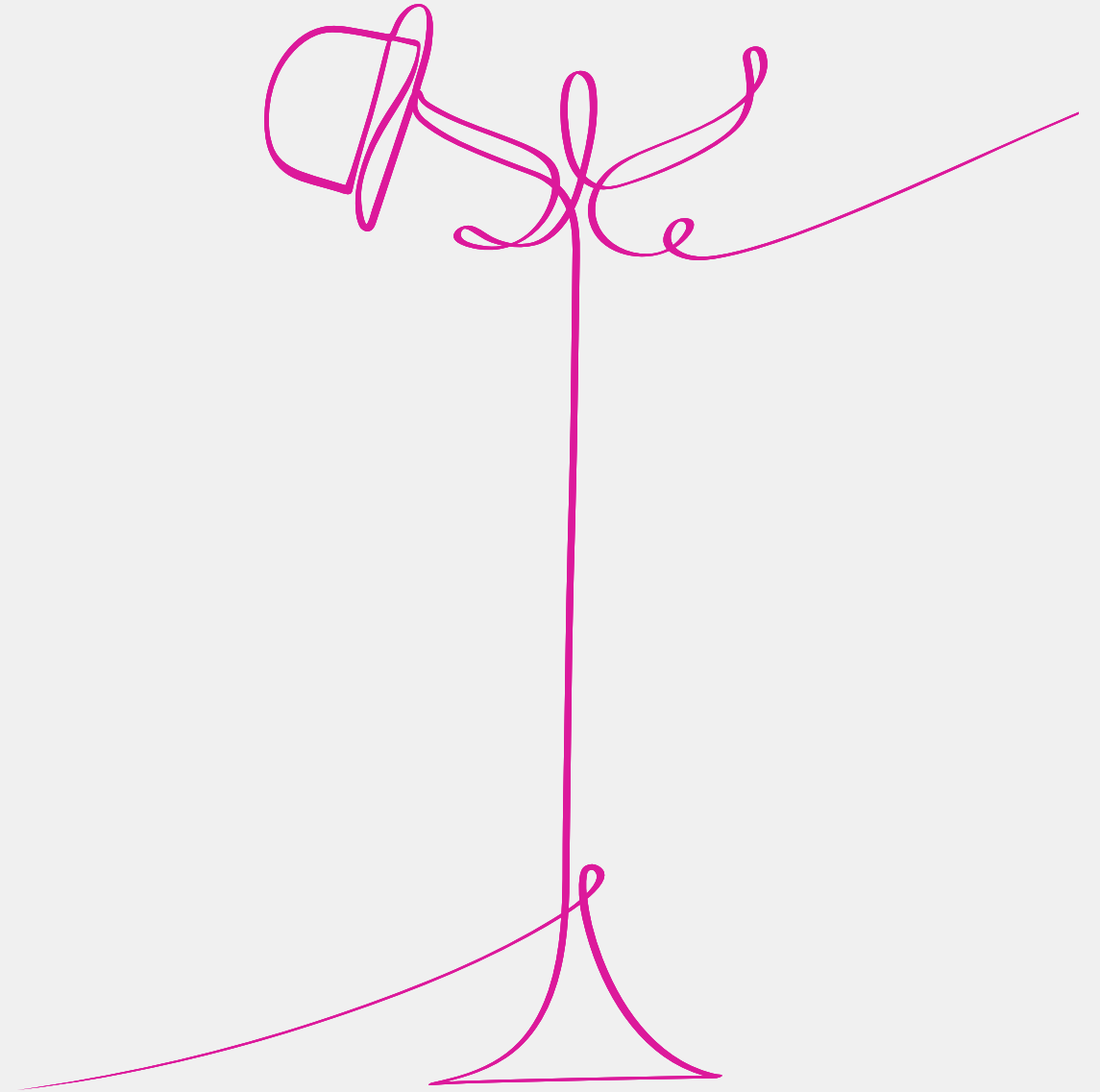
## **Barbara Plucnar Jensen**

Group Chief Financial Officer

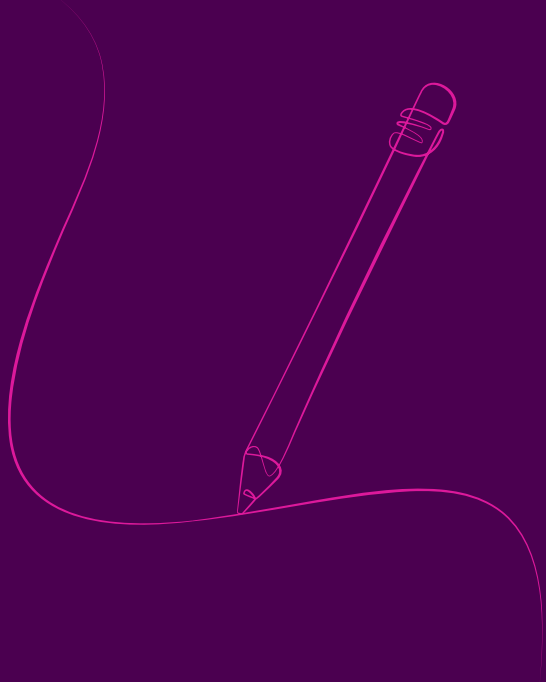
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## **Paul Bantick**

Group Chief Underwriting Officer



# Contents



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## Disclaimer notice

Certain statements made in this presentation, both oral and written, are or may constitute “forward looking statements” with respect to the operation, performance and financial condition of the Company and/or the Group. These forward-looking statements are not based on historical facts but rather reflect current beliefs and expectations regarding future events and results. Such forward looking statements can be identified from words such as “anticipates”, “may”, “will”, “believes”, “expects”, “intends”, “could”, “should”, “estimates”, “predict” and similar expressions in such statements or the negative thereof, or other variations thereof or comparable terminology. These forward-looking statements appear in a number of places throughout this document and involve significant inherent risks, uncertainties and other factors, known or unknown, which may cause the actual results, performance or achievements of the Company, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward looking statements. Given these uncertainties, such forward looking statements should not be read as guarantees of future performance or results and no undue reliance should be placed on such forward-looking statements.

A number of factors could cause actual results to differ materially from the results discussed in these forward-looking statements.

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All subsequent written and oral forward-looking statements attributable to the Company and/or the Group or to persons acting on its behalf are expressly qualified in their entirety by the cautionary statements referred to above and contained elsewhere in this document.

# Highlights

## 2025 HY

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13th August 2025



# Performance overview H1 2025

**Strong profit** of \$503m



**84.9%** combined ratio – demonstrating **underwriting excellence**



**Robust** investment return **\$308.5m** equivalent to **2.7%**



**Share buyback** - **\$235m of \$500m** completed as at 30 June 2025



**Growth** concentrated in **Europe** during H1



**Underwriting growth** in recent years contributes to ongoing **profitability**



Intentional deployment of **product set** supports **cycle management**



**Active claims environment** has demonstrated the need for specialty **insurance protection**

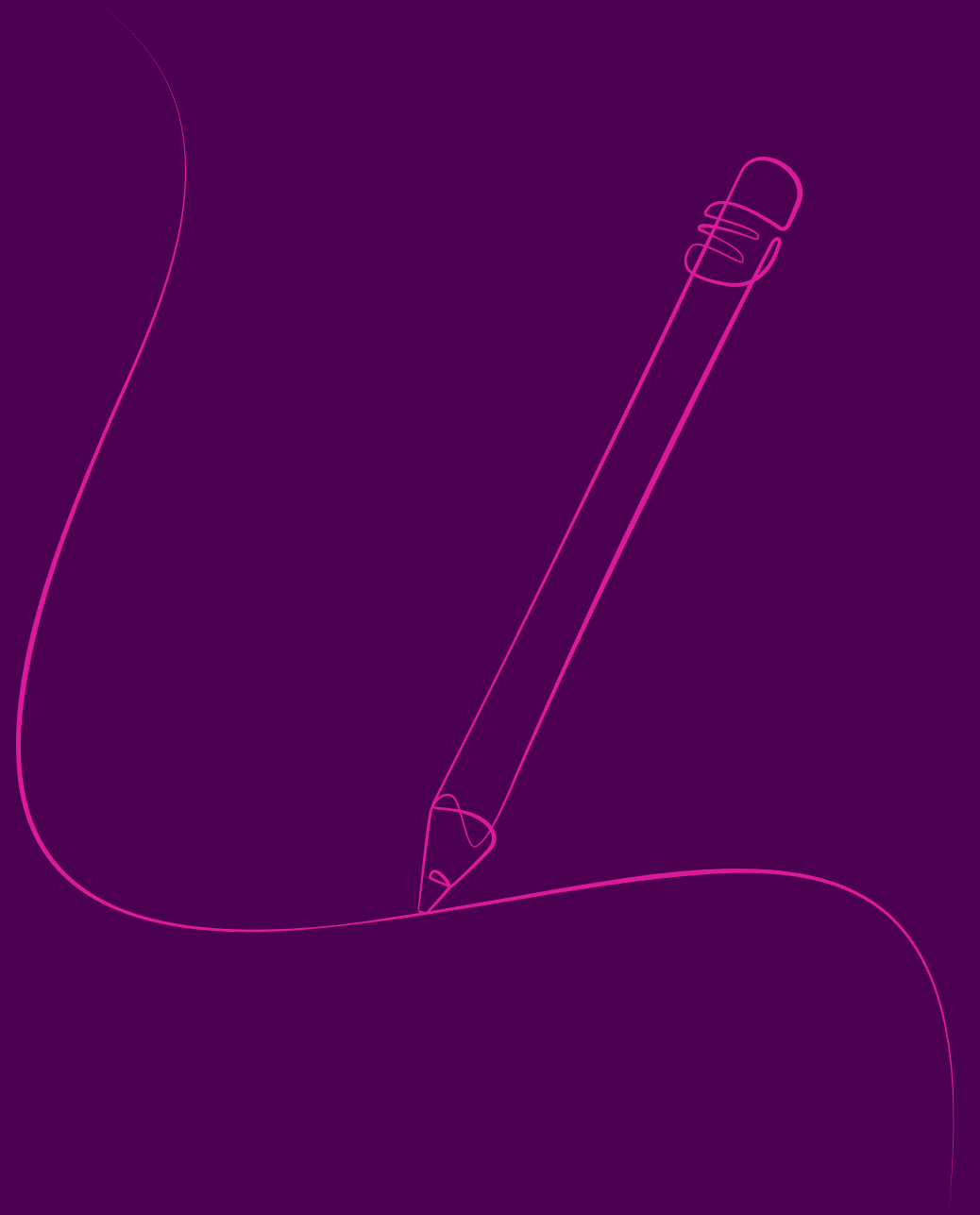


# Our underwriting

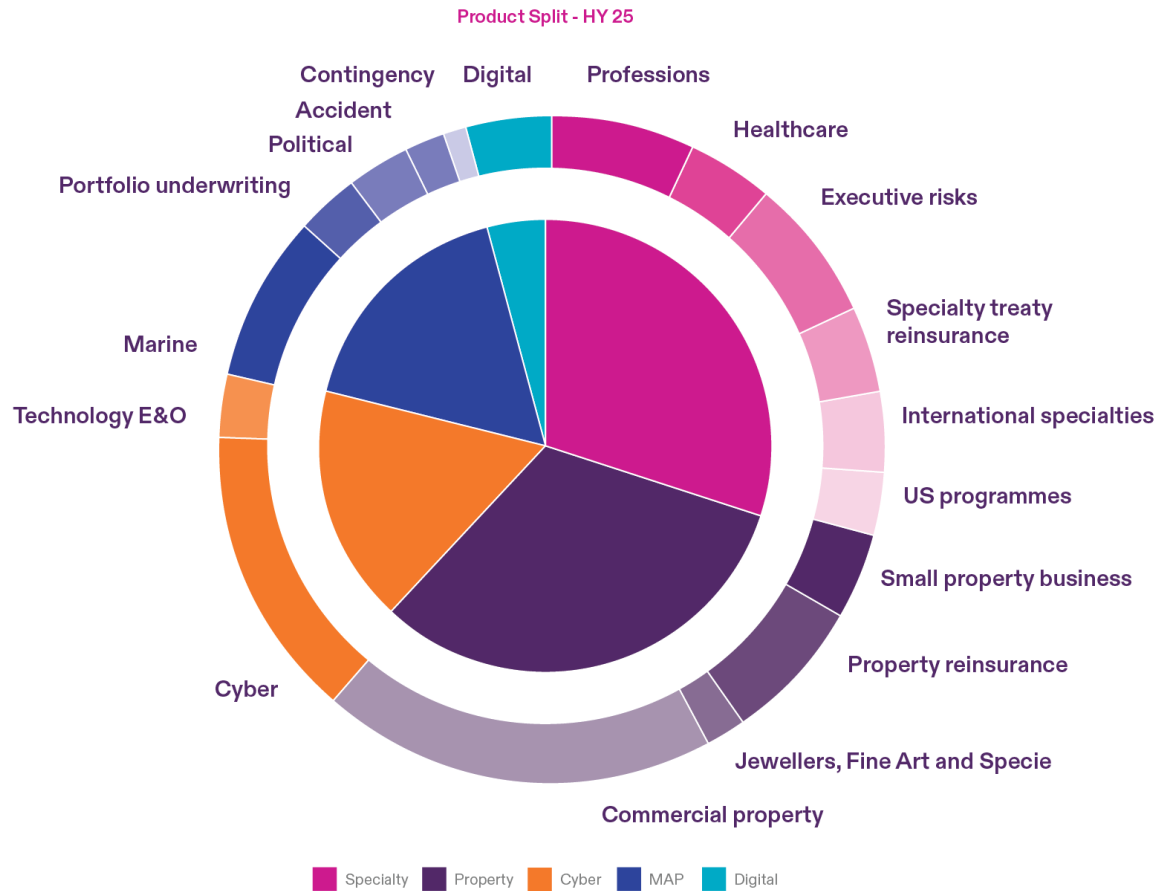
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13<sup>th</sup> August 2025

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# Diversified portfolio – enabling cycle resilience



- Diversified product portfolio is instrumental in enabling cycle management
- 4 main divisions, 18 business lines and over 50 individual products provides agility to focus on greatest risk reward dynamic



# Platform reach – supporting market responsiveness

## Europe

## North America

## Global Wholesale

Via Lloyd's

|                          |   |  |   |
|--------------------------|---|--|---|
| Long term trajectory >   | Multi decade growth journey             | Long-term growth typically above market trend  | Growth at same rate as the market               |
| % group premium share >  | 9%                                      | 39%  | 52%   |
| H1 operating landscape > | Driving growth, strongest rate adequacy | 21% Admitted<br>79% Excess & surplus<br>Mixed and evolving conditions across broad footprint | Challenged rate environment, disciplined stance |

## Property Risks – evolving access and opportunity in North America

|                         |                                     |
|-------------------------|-------------------------------------|
| <b>IWP</b>              | \$1,025.7m<br>(2024 HY: \$1,008.4m) |
| <b>Growth</b>           | 1.7%<br>(2024 HY: 25.2%)            |
| <b>Undiscounted COR</b> | 76.1%<br>(2024 HY: 80.8%)           |
| <b>Rate change</b>      | (7.0)%<br>(2024 HY: 3.1%)           |

- Exceptionally strong COR performance demonstrative of expertise and underwriting discipline
- Rate environment and growth opportunities in North America providing greater risk reward dynamics than Global Wholesale
- Maximising opportunity by engaging more with retail brokers in North America

## Cyber Risks – Shifting dynamics across markets

|                         |                                 |
|-------------------------|---------------------------------|
| <b>IWP</b>              | \$544.3m<br>(2024 HY: \$577.8m) |
| <b>Growth</b>           | (5.8)%<br>(2024 HY: 6.7%)       |
| <b>Undiscounted COR</b> | 82.3%<br>(2024 HY: 73.1%)       |
| <b>Rate change</b>      | (6.8)%<br>(2024 HY: (6.5)%)     |

- Competition highest in North America and with continued heightened frequency and severity, underwriting discipline is key
- Opportunity greatest internationally, with European business growing
- Renewals at 1 July showed rate flattening in North America following reductions since 2023
- High profile cyber events driving continued demand particularly outside of North America

# Cyber Risks – evolving risks, disciplined response

## 2024 – Events which impact **multiple** insureds

- CrowdStrike 2024 - faulty software update
- Change Health cyber attack 2024 - software vulnerability resulting in multiple events
- CDK 2024 - ransomware attack impacting large number of automotive dealerships

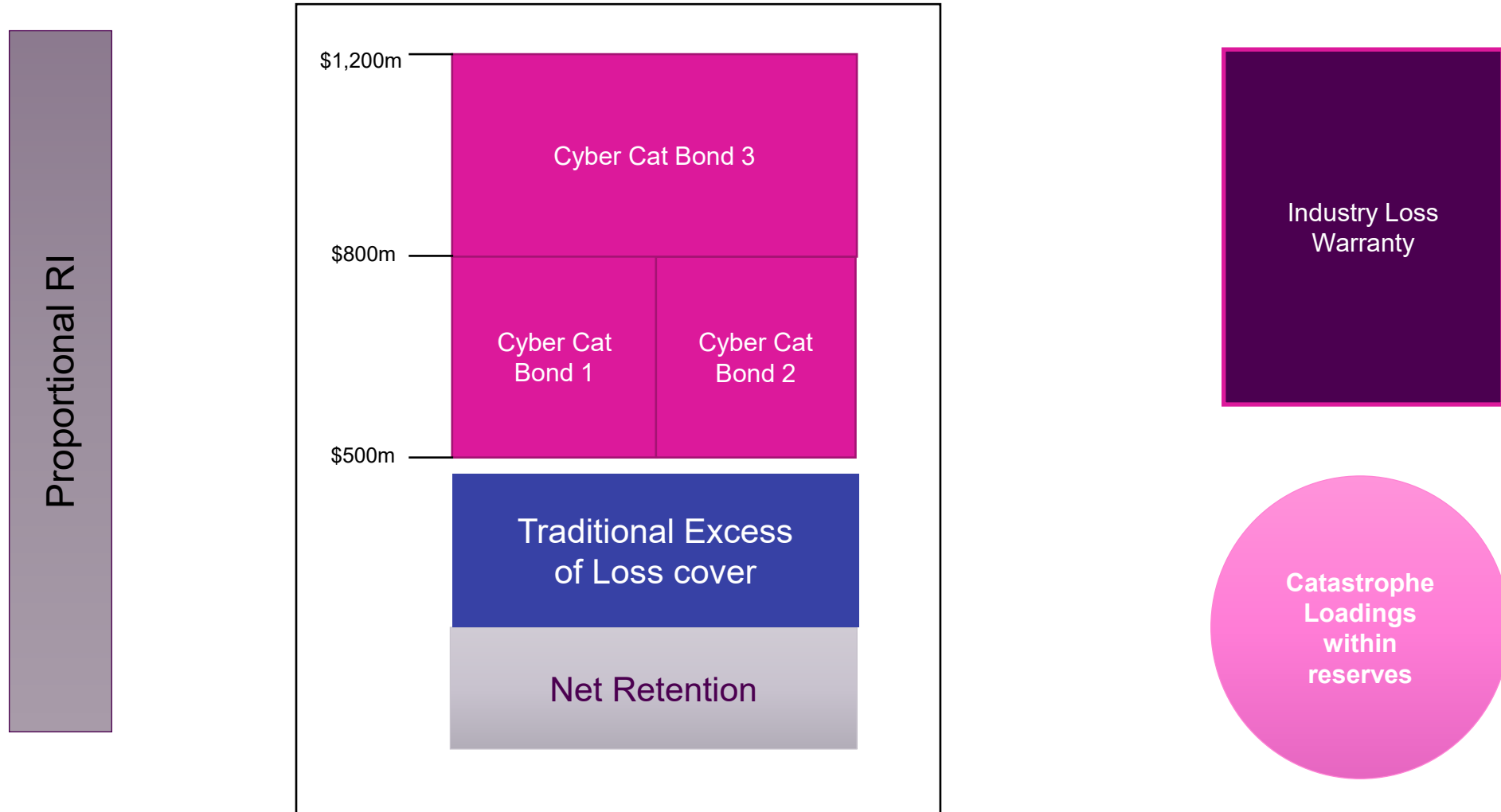
**Systemic**

## 2025 – Events which impact **individual** insureds

- M&S - ransomware
- LVMH - data breach
- Harrods - ransomware

**Attritional**

# Cyber Risks – protection tailored to threat



# Cyber Risks– \$1bn protection

## Attritional Risk Protection

- Proportional RI – share premiums and losses proportionally, helping smooth out frequent, low-severity claims
- Cyber Aggregate Stop Loss – Caps total cyber- related losses over a period, protecting against cumulative attritional impacts

## Systemic Risk Protection

- Excess of Loss – Cover losses above a set threshold, shielding against large, unexpected events
  - Clash reinsurance – Responds when multiple policies are hit by a single event, limiting exposure to correlate losses
  - Cyber Catastrophe Bonds - Transfers extreme cyber event risk to capital markets, providing liquidity after systemic shocks.
  - Industry Loss Warranty - Triggers cover based on industry-wide loss levels, offering protection from market-wide events.
  - Cyber Aggregate Stop Loss - Limits total cyber losses across the portfolio, acting as a buffer against systemic accumulation.
- Man Made catastrophe loadings within reserves - Builds financial resilience by reserving extra for potential human-driven systemic events.

## Specialty Risks – strong Q2 growth, moderating outlook

|                         |                                 |
|-------------------------|---------------------------------|
| <b>IWP</b>              | \$946.8m<br>(2024 HY: \$903.4m) |
| <b>Growth</b>           | 4.8%<br>(2024 HY: (4.0)%)       |
| <b>Undiscounted COR</b> | 95.1%<br>(2024 HY: 97.7%)       |
| <b>Rate change</b>      | 0.7%<br>(2024 HY: 1.0%)         |

- Specialty risks flat in Q1, impacted by subdued capital markets activity amid US tariff concerns
- Exceptional Q2 growth, driven by short term surge in IPO and capital markets activity
- Anticipate normalisation in H2 with full year growth expected to be flat overall
- Continued caution on social inflation exposed lines

## MAP Risks – underwriting discipline, long term value

|                         |                                 |
|-------------------------|---------------------------------|
| <b>IWP</b>              | \$552.1m<br>(2024 HY: \$506.9m) |
| <b>Growth</b>           | 8.9%<br>(2024 HY: (3.0)%)       |
| <b>Undiscounted COR</b> | 82.4%<br>(2024 HY: 63.6%)       |
| <b>Rate change</b>      | (1.3)%<br>(2024 HY: 2.0%)       |

- Contingency business growing with demand for events cover continuing to increase
- Ongoing global uncertainty driving uptick in demand for specialist terrorism insurance solutions



# Financial Performance



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13<sup>th</sup> August 2025

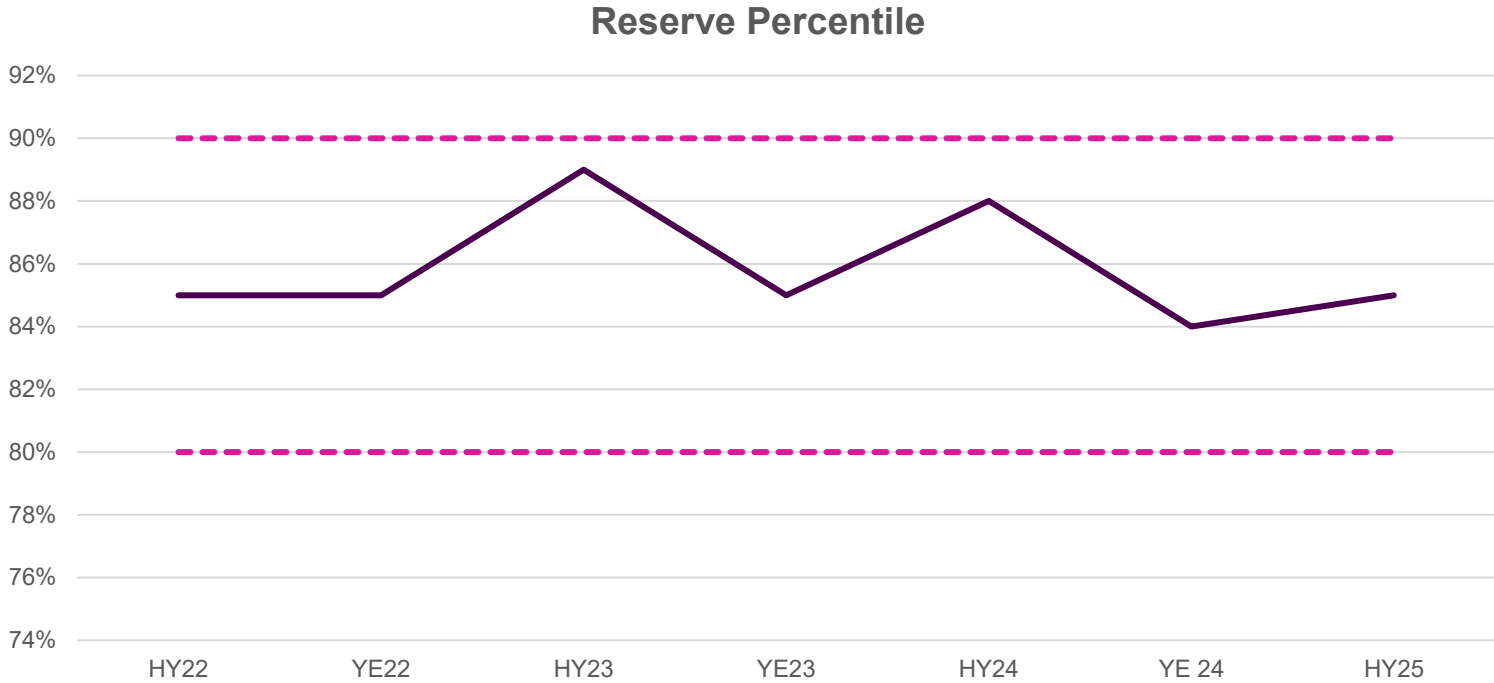
## Financial performance - H1 2025 result

|  | <b>HY 2025</b> | <b>HY 2024</b> | <b>% movement</b> |
|--|----------------|----------------|-------------------|
| <b>Insurance written premium (\$m)</b>         | <b>3,187.1</b> | <b>3,123.3</b> | <b>2.0%</b>       |
| <b>Net insurance written premium (\$m)</b>     | <b>2,600.6</b> | <b>2,586.5</b> | <b>0.5%</b>       |
| Net Insurance revenue (\$m)                    | 2,512.4        | 2,395.3        |                   |
| Net Insurance service expense (\$m)            | (2,018.7)      | (1,837.3)      |                   |
| <b>Insurance Service Result (\$m)</b>          | <b>493.7</b>   | <b>558.0</b>   | <b>(11.5)%</b>    |
| Net Investment income (\$m)                    | 308.5          | 251.7          | <b>22.6%</b>      |
| Net insurance finance (expense) / income (\$m) | (95.8)         | 37.5           |                   |
| <b>Profit before income tax (\$m)</b>          | <b>502.5</b>   | <b>728.9</b>   | <b>(31.1)%</b>    |
| Claims ratio                                   | 46.7%          | 45.1%          |                   |
| Expense ratio                                  | 33.6%          | 31.6%          |                   |
| Total expense ratio*                           | 42.5%          | 38.3%          |                   |
| Combined ratio (undiscounted)                  | 84.9%          | 80.7%          |                   |
| Combined ratio (discounted)                    | 80.3%          | 76.7%          |                   |

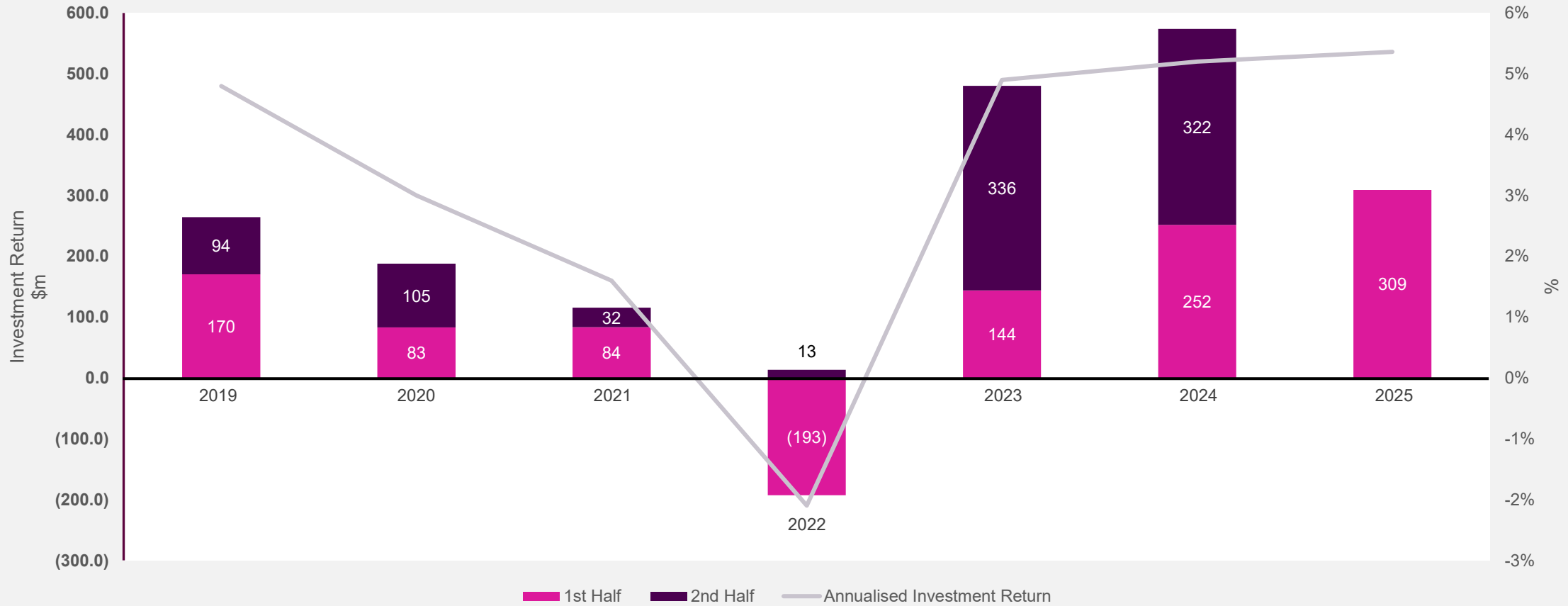
\*including operating expenses

# Consistent reserve strength

- Reserves at half-year 2025 are at the 85<sup>th</sup> percentile
- Consistent maintenance of reserves within our preferred reserve confidence range of the 80<sup>th</sup> to 90<sup>th</sup> percentile

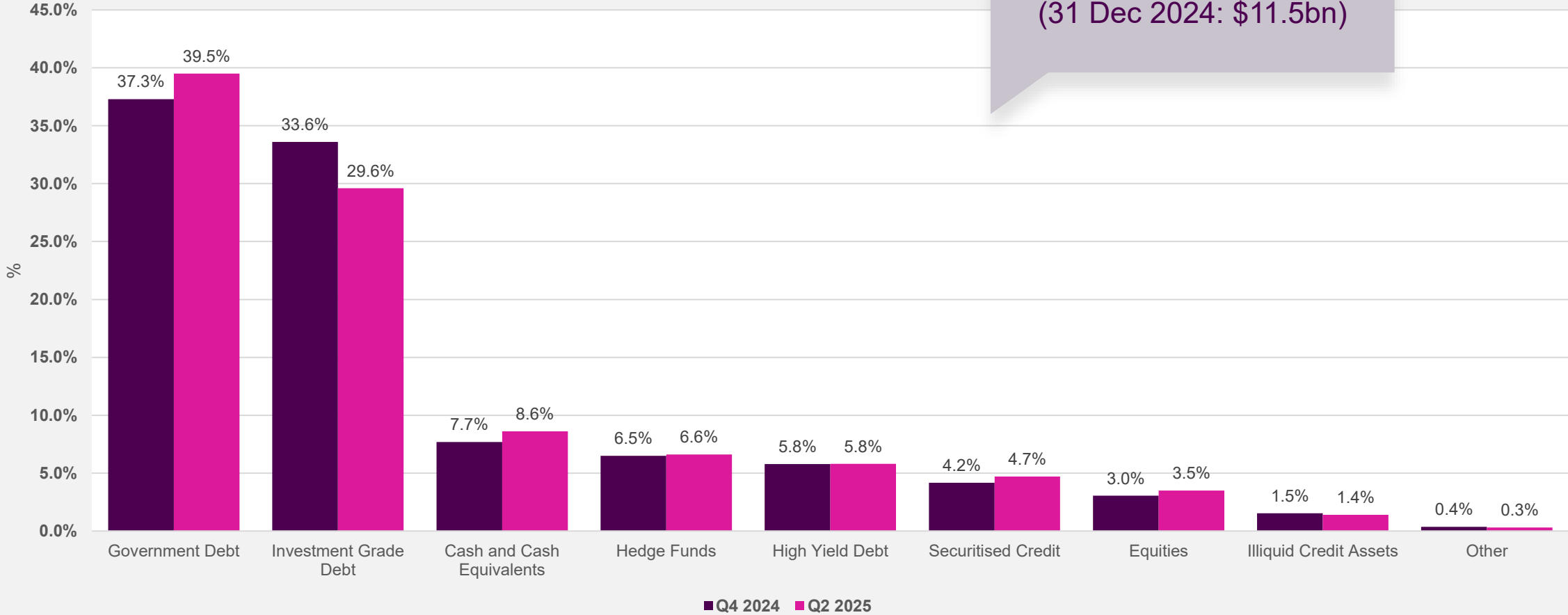


# Continued strong investment income



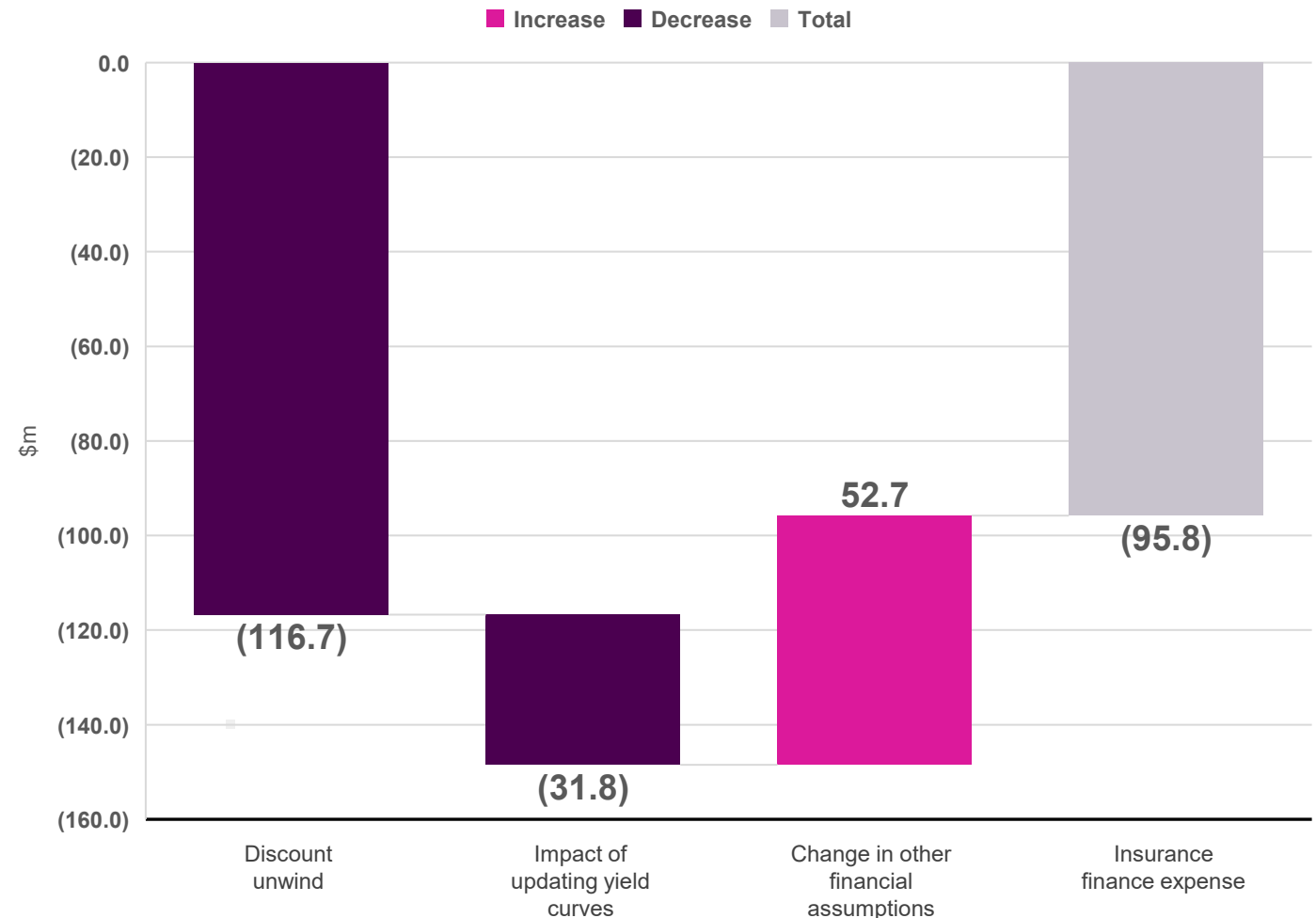
# High quality portfolio – well placed to capture market opportunities

**Portfolio: \$11.5bn**  
(31 Dec 2024: \$11.5bn)



# Insurance Finance Expense

- Yields decreased in H1 2025 and hence we see an expense from the update in yield curves
- \$95.8m Insurance Finance Expense is split between:
  - \$116.7m Discount unwind (Expense)
  - \$31.8m impact of updating yield curves (Expense)
  - Offset by \$52.7m change in other financial assumptions (Income)
- The \$52.7m change in other financial assumptions is made up of:
  - Change in payment pattern assumptions
  - Differences in actual and expected payments



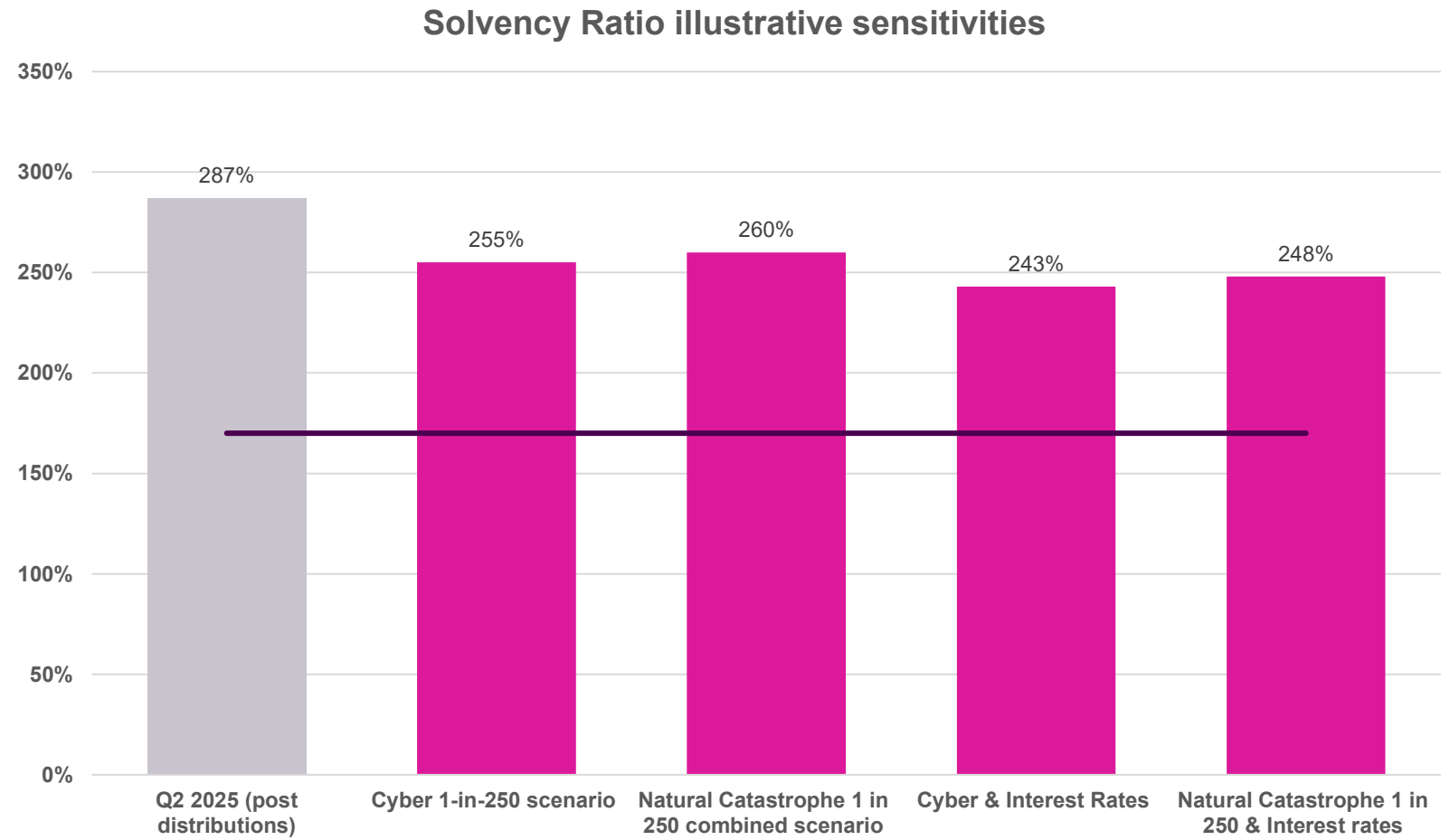
# Beazley approach to capital

## Capital strategy

- Our aim is to remain above an SCR ratio of 170%
- Our priority is to invest in sustainable growth and profitability in a balanced, well diversified business
- We factor in growth for the year ahead and opportunities which may emerge in the subsequent 1-2 years
- We are focused on managing peak tail risk and absorbing volatility
- Where surplus capital cannot be profitably deployed, we will return to shareholders

# Resilient capital position - able to withstand external shocks

- Strong coverage even with a simultaneous 1 in 250 event and a 50bps decrease in interest rates
- FY SCR expected to be lower than HY position of 287%



(based on estimated Solvency Capital Ratio as at 30 June 2025)



# Outlook

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13<sup>th</sup> August 2025



## Outlook for remainder of 2025 supporting long term profitability

**Active claims**  
environment  
**continues**



**Underwriting**  
**discipline** is essential  
to protect long term  
**profitability**



**Demand** remains  
buoyant for **specialty**  
**expertise**



**Growth** focused in  
areas which remain  
**rate adequate**



**Investment yield** on  
**fixed income**  
portfolio  
at 30th June 2025  
**4.1%**



Expect **mid 80s**  
undiscounted  
**combined ratio**  
YE 2025



Anticipate YE 2025  
gross growth **low to**  
**mid single digits**



**Capital markets**  
**session** in Q4



# Beazley - specialism delivering consistency and long-term outperformance

## Diversified portfolio of attractive, specialty risks

- Highly **diversified** portfolio, spread over 50 lines of business in **multiple geographies**
- Focus on **complex risks**, where Beazley's **specialist expertise** at the point of sale provides a sustainable **competitive advantage**
- **Reduces volatility** and allows Beazley to focus growth on areas offering the most attractive returns

## Multi-platform distribution model

- Business written from **three core platforms**: US (E&S and Admitted), Wholesale and Europe
- Ability to access attractive, specialist risks in whichever market they arise, **maximising optionality**

## Proven innovator

- Consistently **creating solutions** for new and emerging global challenges, generating new avenues for **profitable growth**
- Innovative approach to **managing risk**, including creation of the market's first cyber catastrophe bond

## Effective risk management

- **Comprehensive protection** through a combination of excess of loss, quota share and aggregate reinsurance as well as alternative risk transfer
- Robust capital position ensuring **flexibility** across both **growth** and **capital returns**

## Rapid growth

**14%**

5-year IWP\* CAGR

**11%**

10-year IWP\* CAGR

\*comparison to GWP pre 2022

## Attractive returns

**22%**

5-year average RoE

**15%**

10-year average RoE

**10 year TSR 287% (YE24)**

materially outperforming global specialty insurance peers

## Profit consistency

**Record profit of \$1.4bn in 2024**

Profitable every year but one (2020) since established in 1986

## Disciplined capital management

**>\$1bn**

Returned to shareholders over the last 2 years

**Ranked #1 in UK and #5 globally for sustainable growth**  
Time Magazine, 2024

# Questions

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13<sup>th</sup> August 2025

# Appendices

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13<sup>th</sup> August 2025

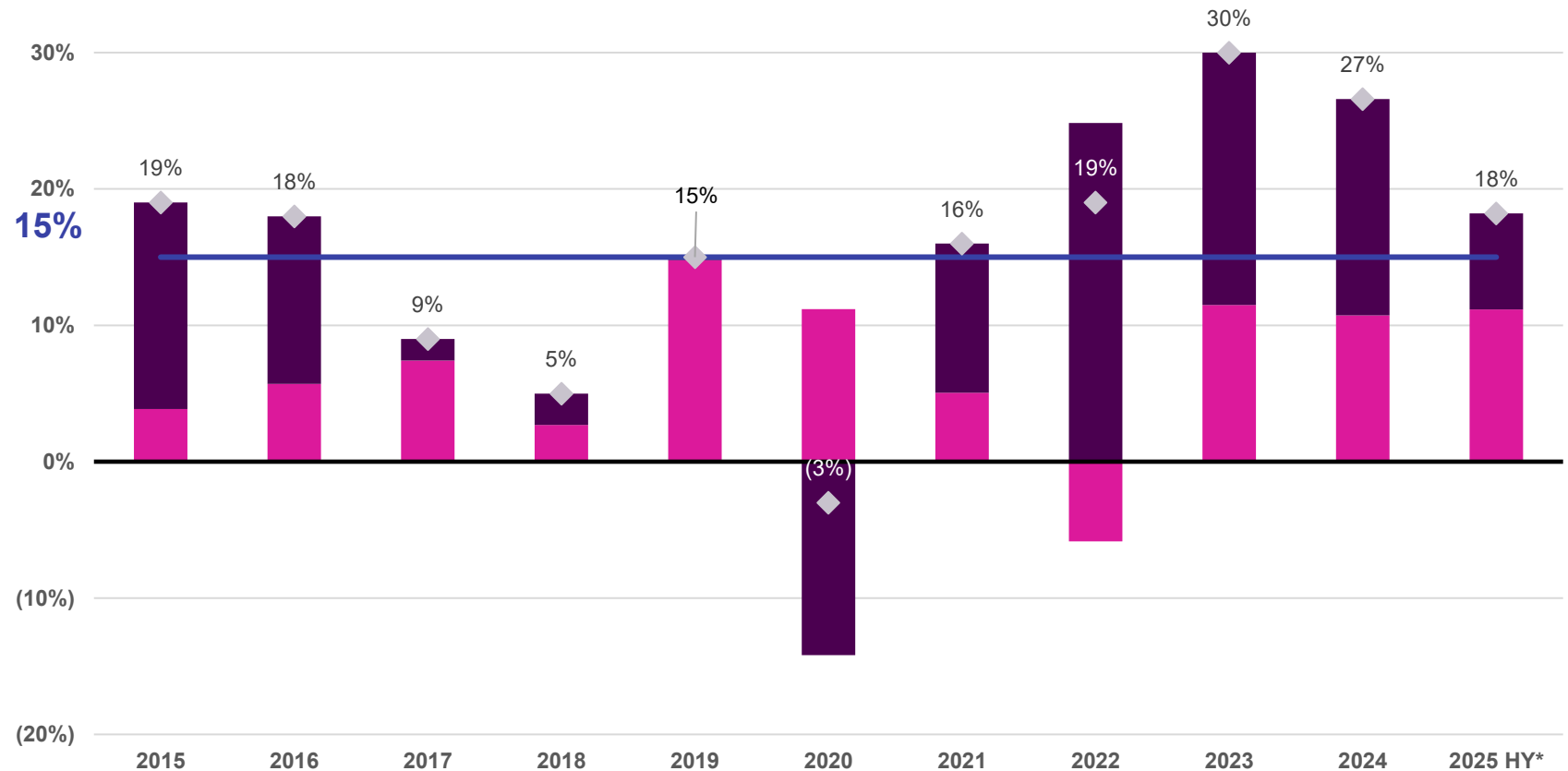
## Other Key Information

### Undiscounted Combined Ratios

|                 | <b>HY 25</b> | <b>HY24</b>  | <b>YE24</b>  |
|-----------------|--------------|--------------|--------------|
| Cyber Risks     | 82.3%        | 73.1%        | 68.1%        |
| Digital         | 64.6%        | 73.8%        | 77.3%        |
| MAP Risks       | 82.4%        | 63.6%        | 83.2%        |
| Property Risks  | 76.1%        | 80.8%        | 74.6%        |
| Specialty Risks | 95.1%        | 97.7%        | 87.1%        |
| <b>Total</b>    | <b>84.9%</b> | <b>80.7%</b> | <b>79.0%</b> |

# Cross cycle ROE – achieving target over 5 and 10 years

- Cross cycle ROE target of 15%
- 10 year average ROE 15.4%
- 5 year average ROE 22.0%



■ Investment ROE ■ Insurance ROE ◆ RoE (%)

Investment and Insurance (including other income) ROE has been calculated based on the contribution which each provided to profit before tax in the year

ROE on IFRS 17 basis from 2022

\*Annualised

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**Thank** you

13<sup>th</sup> August 2025